

JOINT INTELLIGENCE STUDY PUBLISHING BOARD  
LaSalle Building, 1034 Connecticut Avenue, NW  
Washington 6, D. C.

JANIS MEMORANDUM #2

17 January 1945

MEMORANDUM FOR: JANIS Contributors

Subject: JANIS Publications

1. Abundant evidence received from many sources indicates that JANIS is well received and is used constantly as a basic source. In the words of the Deputy Chief of Staff to CINCPAC, JANIS has become "the indispensable basic reference work" for shore-based planners. The Operations Plans Division of the War Department states that JANIS has been of great value. Other comments indicate that JANIS is used as background for a variety of purposes ranging from strictly military and naval operations to civil affairs administration.

2. As a result of these various expressions of appreciation the Board has been highly commended by the Joint Topographical Subcommittee. It is the desire of the Board to pass on such commendation to the contributors of JANIS who, in the last analysis, have made possible the success of this Joint endeavor.

3. It must be borne in mind that the important use made of JANIS increases the responsibilities of all concerned in preparing JANIS material. Now that we know that JANIS is being used more than ever and its distribution becoming even wider, we must assume that it will be scrutinized and checked even more closely in the field. Every endeavor, therefore, should be made to collect and appraise all data necessary for JANIS and to present the results as intelligently and concisely as possible. No pertinent facts should be omitted and each fact should be questioned so that a complete, objective study results.

4. Full advantage should be taken in collecting material from other JANIS contributors. JANIS is recognized as a Joint Intelligence publication, hence it is absolutely necessary that data and conclusions be cross-checked among JANIS contributors. Only if this is done can the discrepancies between JANIS Chapters be eliminated. This cross-checking procedure applies to both text and maps. Inasmuch as changing maps after final drafting is most difficult, discrepancies should be caught during compilation.

5. The importance and absolute necessity for such procedures as outlined above have been emphasized by the various Directors of Intelligence agencies in their explicit instructions that all intelligence material in their individual commands shall be made available to JANIS 3

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contributors. It is, therefore, self-evident that complete lateral coordination, as well as individual research, is the responsibility of each contributor. There are many outstanding examples of complete coordination but there are regrettable instances where it is very apparent that outside research and checking with other authorized agencies has not received full and proper consideration. The Board requests that any such shortcomings be corrected immediately.

6. The Deputy Chief of Staff to CINCPAC states "I would not like to see you reduce the amount of graphic presentation which the JANIS features. There seems to be general agreement that, although the written text is necessary, information should be presented as much as possible by use of photographs and maps." This practice has long been emphasized by the Board and it is requested that each contributor give this suggestion careful consideration.

7. This Board fully appreciates all the good work and long hours which have gone into JANIS, as well as the many difficulties that have been encountered in rapid preparation of material. It is our aim to make JANIS even better and not to repeat past mistakes. So important are the studies that no endeavor should be spared to improve them. It is our desire again to compliment each individual contributing to the success of past endeavors and express the hope that future publications may reflect an even greater degree of joint endeavor.

/s/ George W. Bicknell  
GEORGE W. BICKNELL,  
Colonel, GSC,  
Chairman, JISPB.